Towards a business model to federate data marketplace platforms

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RUSTS

Trusted Secure Data

Sharing Space

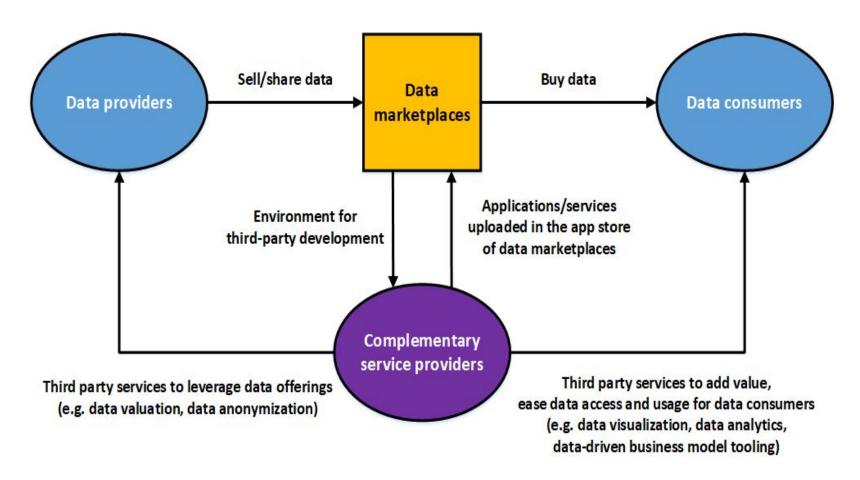
What is data trading?

 Data trading = Exchange of data against renumeration at scale





What are data marketplaces?





Users, value, ecosystems: hardly studied

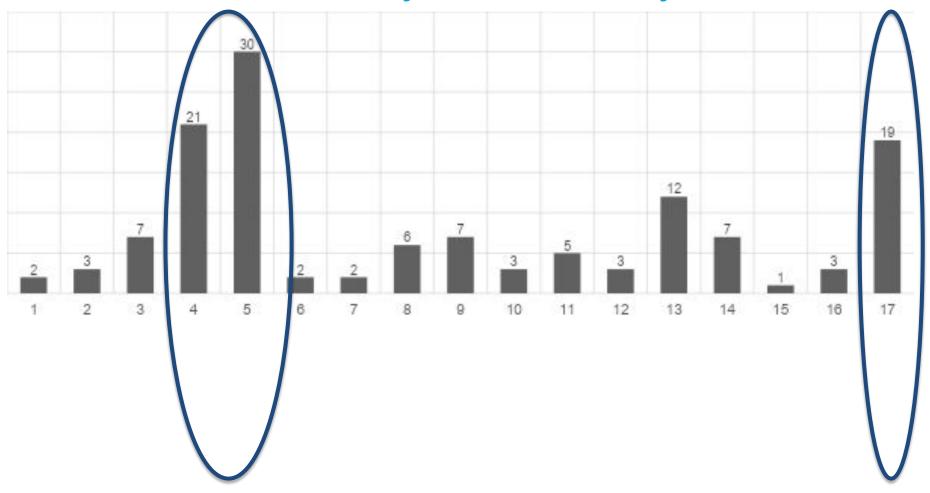


Figure 2. The selected articles categorized using the STOF model (n=133)



Business models are diverse...

	Aggregating data marketplace	Aggregating data marketplace with brokering	Consulting data marketplace	Facilitating data marketplace
Example	TomTom and INRIX	HERE	Caruso	IOTA and Ocean Protocol
Orientation	Hierarchical	Mixed hierarchical/market	Mixed hierarchical/market	Market
Ownership	Private	Consortium	Consortium	Independent
Domain	Location	Location	Automotive	Cross-industry
Data quality	Reviews by data marketplace owner	Reviews by data marketplace owner	No info	Reviews by users
Privacy	Anonymized	Encrypted	Anonymized	Encrypted
Contract	Negotiated contract	Both negotiated and standardized contract	Negotiated contract	Standardized contract
Platform access	Closed	Open	Closed	Open
Platform infrastructure	Centralized	Centralized	Centralized	Decentralized
Data pricing mechanism	Set by data marketplace owner	Both set by data marketplace owner or data seller	Set by data seller	Set by data seller



... and data marketplaces fragmented

- National / city-level
- Industry-specific (e.g. mobility, industry, ...)
- Data type specific (e.g. IoT, personal, business)
- There's no winner that takes all
- Multi-homing doesn't come for free!



EU policy favours single market for data









How can platforms work together?

Idea	Example	Reference
Platforms build on each other	Android forking	Karhu et al 2018
Platforms nest within others	Facebook authentication	Tiwana 2013
Third party bridges	Smart lighting	Hilbolling et al 2020
Technical interoperability	Payment platforms APIs for data transfer	Ondrus et al 2015 Ochs & Riemann 2017



And what about data marketplaces?

- Linkages between platforms
 - E.g. EU's Gaia-X standard for data platform interoperability
- Meta-platforms
 - = federation of heterogeneous platforms
 - E.g. IoT platform brokers (Mineraud et al 2016)
 - E.g. `data spaces'?



Trade-offs to make platforms interoperable

Organizational context

- Business objective
- Strategic focus
- Openness to users

Market-level context

- End-user demand
- Need for specialization
- Competition between platforms
- Market maturity
- Maturity of compatibility standards

Business outcome factors

- Direct benefits & costs
 - Costs
 - Direct revenues
 - Uncertainty about value of data
 - New business opportunities
- Indirect benefits & costs
 - Attractiveness of service offerings
 - Data privacy & security concerns
- Strategic considerations
 - Knowledge gains
 - Market position

Legal / legitimacy factors

- Privacy & security regulations
- Sector specific regulations
- Competition law



Mosterd, L., Sobota, V. C., van de Kaa, G., Ding, A. Y., & de Reuver, M. (2021). Context dependent trade-offs around platform-to-platform openness: The case of the Internet of Things. *Technovation*, *108*, 102331

From data marketplace to federation

	No (or Low) Degree of API Integration	High Degree of API Integration
Multiple Features (aggregating information with additional services)	 Commissioned brokerage Consulting for solution-based assets 	 One-stop-shop Providing common standards and infrastructures
Single Features (only aggregating information)	Discovery • Searching assests via a single catalog	Smart recommendation • Automatically recommending relevant assets



How TRUSTS contributes

- Systematic overview of archetypical data marketplace business models
- Factors to decide about (not) federating data platforms
- An exemplar business model for data marketplace federation
- A roadmap: from data marketplace to federated platform

